## Lecture International Corporate Strategy (ST 2012) - Final Exam Course No.: 20114: Examiners Jr. Prof. Dr. Christopher Schlägel

## **Final Exam**

In the Final Exam to this class, you will have one hour to solve the problems with a maximum of 60 points. There are a few pieces of general advice we can offer at this stage:

- 1. Use the theoretical tools and terminology you have learned in class and from the textbooks.
- 2. Make sure there is a clear structure in your arguments.
- 3. Use the time you have! If you are ready much earlier than we planned you should wonder if you forgot something.
- 4. Remember: people have to be able to decipher what you write.
- 5. Leave a margin for our comments, so we can give you a more detailed feedback than just the number of points.
- 6. You are welcome to use a dictionary and a calculator.

## Here is the set of problems:

## Answer all questions! (max. 10 points for each question, max. 60 points total)

- 1. Explain Porter's Diamond model from the corporate social responsibility (CSR) perspective. Use examples to illustrate the impact of CSR on Porter's model.
- 2. Describe and explain the factors that are likely to influence an international marketing strategy. Give real or stylized examples to support your statements.
- 3. Describe and conduct a SWOT analysis for a company of your choice and explain the theoretical underpinning of the SWOT analysis.
- 4. Explain how you would motivate employees to implement a major new strategy and shortly describe the contextual features of such a strategic change program.
- 5. Using the CAGE framework, assess the relative distance of possible foreign country markets for a small entrepreneurial company of your choice to expand into.
- 6. Name and explain firm specific location variables. Use real or fictive examples to support your arguments.

Good luck!